



# Doncaster Council

## Report

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**Date: 29<sup>th</sup> March 2023**

**To: Chair and Members of Cabinet**

**Report Title: South Yorkshire Integrated Care Strategy**

<b>Relevant Cabinet Member(s)</b>	<b>Wards Affected</b>	<b>Key Decision</b>
Cllr Nigel Ball Cllr Rachael Blake	All	Yes

### **EXECUTIVE SUMMARY**

1. All Integrated Care Partnerships were required to publish an interim Integrated Care Strategy by the end of December 2022. There was an acknowledgement nationally that this timeline was challenging, and as such the initial strategies are expected to be a starting point and will evolve over time.
2. Integrated Care Strategies are expected to build on existing work, plans and momentum to further the change needed to tackle challenges such as reducing inequalities in health and social care; improving quality and performance; preventing mental and physical ill health; maximising independence and preventing care needs, by promoting control, choice and flexibility in how people experience and receive care and support.
3. Further to the ICP strategy launch, the 5 year forward plan for South Yorkshire will be developed with each Place contributing to the overall joint plan. Through local governance, Doncaster partners are reviewing and refreshing the priorities for Doncaster for 2023/24 in a Doncaster Place Plan, building on existing life stage plans.

### **Developing the Strategy**

4. In readiness to inform the South Yorkshire ICP Strategy by December 2022, four areas of preparatory work were agreed by the South Yorkshire System Leaders Executive Group in August 2022. These were brought together into a baseline report and were actively used to inform Strategy development.

- Understanding the South Yorkshire Population Health Needs
- Capturing the learning from our approach to date
- Reflecting the views of stakeholders, patients and the public
- Outlining existing plans and commitments

5. Work to develop the initial Integrated Care Strategy progressed at pace within challenging timelines which were set nationally. Strategy development was informed by:

- A refresh of the South Yorkshire population health needs assessment, completed in September 2022.
- Insights from what the public and patients have told us are important to them. This used a phased approach to engagement:

- I. Gathering insights from existing engagement and involvement work undertaken by ICP partners in the last few years
- II. A campaign by way of a survey aimed at seeking views from as many of our 1.4 million population across South Yorkshire as possible asking a simple question – ‘What matters to you about your health and wellbeing?’
- III. Gaining deeper insights into underrepresented groups and people with lived experience working with and through Healthwatch and the Voluntary Sector.

The key themes identified in phase 1) used to inform the Strategy were as follows:

- Awareness – including the need for more information about prevention of ill health and availability of different health and social care services.
- Access – including removing barriers to accessing health and social care services, noting that people’s experiences of accessing services have also been affected by the pandemic.
- Agency – including providing people with the information, tools and capacity to manage their own care

The ‘What matters to you about your health and wellbeing?’ campaign to gain new insights ran throughout November and early December. Receiving over 600 responses from people across South Yorkshire, the following key themes emerged in addition to those identified and they have been used to further shape the initial strategy:

- Access to care
- Quality of care

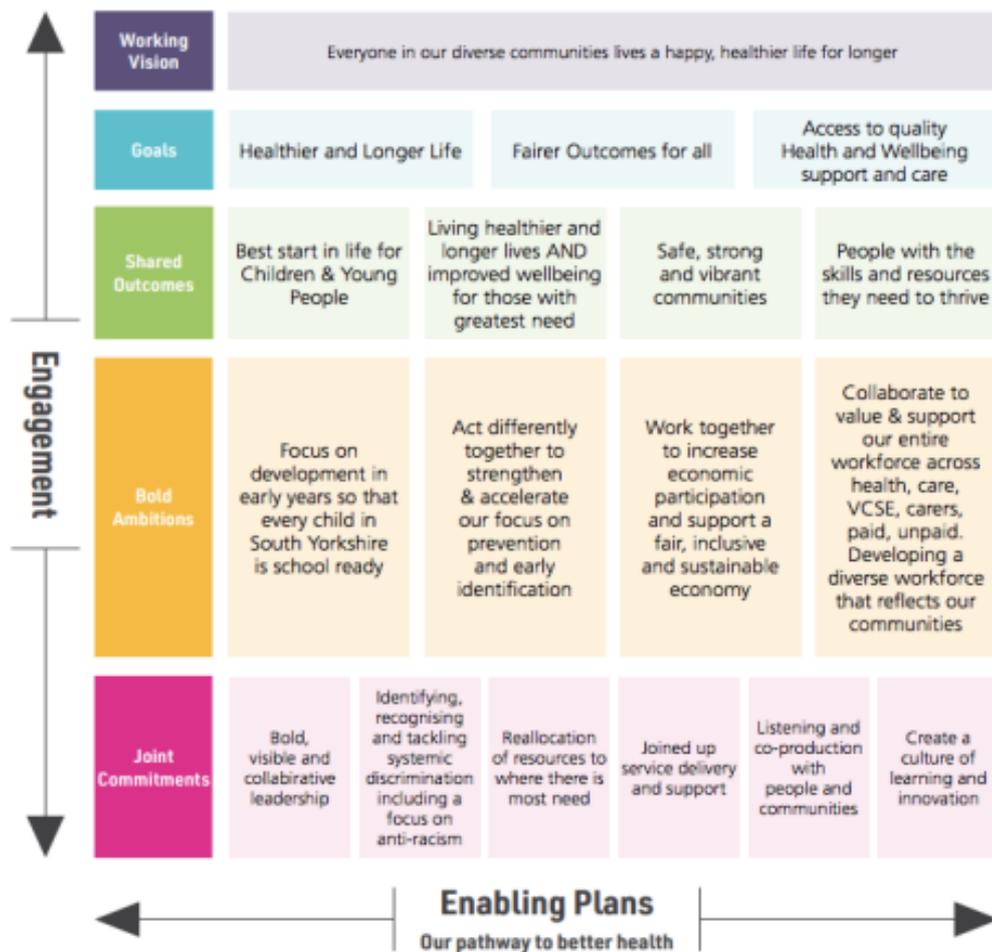
- Improving mental health and wellbeing
- Support to live well
- Wider determinants of health
- Affordability
- Accountability

Although the ICP have endeavoured to engage broadly, the national timeline for development of this initial Strategy has made it challenging. Going forward there is a strong commitment to continue to engage and involve as the Strategy evolves and is translated into delivery plans including the Integrated Care Board 5-Year Joint Forward Plan.

6. The Strategy builds on existing Strategies and plans, including place based Health and Wellbeing Strategies, Place Health and Care Plans and our South Yorkshire Strategic Plan. For Doncaster, existing and developing local focussed plans at place and locality scale will continue to provide direction and strategy for improvements in health and wellbeing.
7. Within the challenging timescales, Strategy development has been shaped by the work of the Integrated Care Partnership since 23 September 2022, including the inaugural meeting on 23 September and focussed development sessions that took place in late October and November 2022. These sessions were supported by the ICP Working Group and were used to develop the vision and content of the initial Strategy, including shared outcomes and bold ambitions

### **The Integrated Care Strategy**

8. The Vision, Shared Outcomes, Bold Ambitions and Joint Commitments described in the Strategy are summarised on the diagram below:



9. The working vision for the initial Integrated Care Strategy co created by the Integrated Care Partnership is for:

*Everyone in our diverse communities lives a happy, healthier life for longer*

10. The shared outcomes agreed by the Integrated Care Partnership are:

- Children and young people have the best start in life
- People in South Yorkshire live longer and healthier lives AND the physical and mental health and wellbeing of those with the greatest need improves the fastest
- People are supported to live in safe, strong and vibrant communities
- People are equipped with the skills and resources they need to thrive

11. Action focused bold ambitions have also been identified where the Partnership has the potential to join forces and to practically align our collective power and influence to make a difference. These include:

- Focus on development in early years so that every child is school ready
- Act differently together to strengthen and accelerate our focus on prevention and early detection

- Working together to increase economic participation and support a fair, inclusive and sustainable economy
- Working together to value and support out entire 'One Workforce' across health and care, voluntary care sector, carers, paid and unpaid. Developing a diverse workforce that reflects our communities.

12. To enable delivery of shared outcomes and bold ambitions, joint commitments have been agreed across the Partnership. These include:

- Be bold, visible and collaborative in our leadership for the people of South Yorkshire, doing things differently being courageous and taking risks where it improves outcomes or reduces health inequalities.
- Identify, recognize, and tackle systemic discrimination together, with a focus on anti-racism
- Reallocate our resources to where there is most need and where they can have the greatest impact on population health outcomes. This means reducing duplication, investing differently and earlier in people's lives. It means reallocating our collective resources towards prevention and those people and areas with the greatest needs.
- Join up service delivery and support between health and social care and VCSE where it makes sense to do so in our places and across South Yorkshire
- Listen and facilitate co-production with people and communities
- Create a culture of learning and innovation, where best practice is shared confidently and adopted quickly across communities, places and South Yorkshire as a whole and where community-based innovations are adopted.
- Develop and deliver inclusive enabling plans which support delivery of our strategy to better health, including workforce, quality and quality improvement, data, digital and technology

### **Health and Care Partnership Delivery at Place**

13. The 5 year forward plan for South Yorkshire will be developed with each Place and contribute to an overall joint plan. The Doncaster Place Plan will build on existing life stage plans and build on existing development and achievements in Doncaster.

14. Partners have an established agreement to work together on behalf of the people of Doncaster to develop the '1 Plan' which will:

- Identify the health and care needs of the Doncaster population
- Develop a strategic and operational response
- Deliver integrated health support and community care
- Deliver mandated national priorities
- improve health and care outcomes for the people of Doncaster

15. This agreed way of working also set out the governance structures underpinning the Doncaster delivery plan including the Place Delivery Group and Place Committee.

16. Partners have also agreed to further develop our joint way of working across the Doncaster Place in a Place Development Plan. The areas for development are:

- Leadership
- Workforce and culture
- Values and behaviours
- Integration of service
- Purpose of vision
- Governance
- Coordinated decision making and system design
- Finance framework
- Quality and outcomes reporting

## **EXEMPT REPORT**

17. No

## **RECOMMENDATIONS**

18. Cabinet is asked to note the progress and endorse the initial South Yorkshire Integrated Care Strategy. Cabinet will need to consider any steps that need to be taken to align council strategies and plans with the South Yorkshire Integrated Care Strategy.

## **WHAT DOES THIS MEAN FOR THE CITIZENS OF DONCASTER?**

19. The Integrated Care Strategy describes this regional approach to improve the health and wellbeing of people across South Yorkshire and reduce inequalities in access, experience and outcomes. The strategy sets out a vision, outcomes, ambitions and joint commitments. Local governance and plans will continue to focus on local people in this context.

## **BACKGROUND**

20. The Health and Care Act 2022 amends the Local Government and Public Involvement in Health Act 2007, and requires integrated care partnerships to write an integrated care strategy to set out how the assessed needs (from the joint strategic needs assessments) can be met through the exercise of the functions of the integrated care board, partner local authorities or NHS England.

## **OPTIONS CONSIDERED**

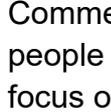
21. No other options considered.

## REASONS FOR RECOMMENDED OPTION

22. The recommendation fulfils the council's duty as a partner local authority in the South Yorkshire Integrated Care Partnership.

## IMPACT ON THE COUNCIL'S KEY OUTCOMES

23.

Great 8 Priority	Positive Overall	Mix of Positive & Negative	Trade-offs to consider – Negative overall	Neutral or No implications
 <b>Tackling Climate Change</b>	✓			
Comments: The ICP strategy states an ambition to play its part in an inclusive and sustainable economy.				
 <b>Developing the skills to thrive in life and in work</b>	✓			
Comments: The ICP strategy states an ambition to play its part in equipping people with the skills and resources they need to thrive, as well as having a clear focus on the workforce.				
 <b>Making Doncaster the best place to do business and create good jobs</b>	✓			
Comments: The ICP strategy states an ambition to play its part in creating a healthy and thriving place.				
 <b>Building opportunities for healthier, happier and longer lives for all</b>	✓			
Comments: The ICP strategy focuses on this and states an ambition for all people in South Yorkshire to live longer and healthier lives and that the physical and mental health and wellbeing of those with the greatest need improves the fastest. More detail is needed in future delivery plans.				
 <b>Creating safer, stronger, greener and cleaner</b>	✓			

<b>communities where everyone belongs</b>				
Comments: The ICP strategy states an outcome that everyone should live in safe, strong and vibrant communities.				
 <b>Nurturing a child and family-friendly borough</b>	✓			
Comments: The ICP strategy states an ambition that every child should have the best start in life.				
 <b>Building Transport and digital connections fit for the future</b>				✓
Comments: The ICP strategy is not explicit about this.				
 <b>Promoting the borough and its cultural, sporting, and heritage opportunities</b>				✓
Comments: The ICP strategy is not explicit about this.				
<b>Fair &amp; Inclusive</b>	✓			
Comments: The ICP strategy focuses on this and states an ambition for all people in South Yorkshire to live longer and healthier lives and that the physical and mental health and wellbeing of those with the greatest need improves the fastest. More detail is needed in future delivery plans.				

### Legal Implications [Officer Initials: SRF Date: 03.02.23]

24. Clause 26 of the Health and Care Act 2022 sets out certain amendments to the Local Government and Public Involvement in Health Act 2007

25. The amendments provide for an Integrated Care Partnership to be created which is made up of the Integrated Care Board and each responsible local authority within the Integrated Care Board's area.

26. The Integrated Care Partnership must prepare an Integrated Care Strategy setting out how the assessment needs in relation to its area are to be met by the exercise of functions of the Integrated Care Board for its area, NHS England or the responsible local authority
27. The Integrated Care Strategy must consider how NHS bodies and local authorities could work together to meet these needs using section 75 of the NHS Act 2006. In preparing this strategy, the Integrated Care Partnership must have regard to the NHS mandate and guidance published by the Secretary of State, and it must involve the local Healthwatch and people who live or work in the Integrated Care Partnership's area.

#### **Financial Implications [HR 02/02/23]**

28. There are no specific financial implications arising as a result of this report. Financial Management should be consulted should any reallocation of resources be required in the future.

#### **Human Resources Implications [Officer Initials: EL Date: 09/02/2023]**

29. There are no specific human resource implications with this report.

#### **Technology Implications [Officer Initials: PW Date: 03/02/23]**

30. Technology will be a key enabler to support the delivery of the strategy. Robust and effective ICT governance arrangements will continue to be needed. Any requirements for new, enhanced or replacement technology will be considered by the Council's Technology Governance Board (TGB) for inclusion in the Technology Forward Plan, to ensure the resources, expertise and capacity within services is available. This will be monitored and continuously reviewed via TGB. Digital & ICT should be consulted and feed into the enabling plans, where applicable.

#### **RISKS AND ASSUMPTIONS**

31. There are no specific risks associated with this report. However the ability to implement the strategy could be constrained by the ability of partners to effectively listen and coproduce solutions with people with lived experience and the ability of partners to align resources to the ambitions and joint commitments.

#### **CONSULTATION**

32. Consultation happened across South Yorkshire as described in paragraph 4.

#### **BACKGROUND PAPERS**

33. South Yorkshire Integrated Care Strategy.

#### **GLOSSARY OF ACRONYMS AND ABBREVIATIONS**

- 34.

## **REPORT AUTHOR & CONTRIBUTORS**

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